

# 2<sup>nd</sup> Quarter(Apr-Sep) for FY2015 Business Strategy

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FUNAI ELECTRIC CO., LTD.

**TSE 6839** 



- Overview 2<sup>nd</sup> Quarter (Apr.-Sep.) for FY2015 and Revised financial forecasts for FY2015 (Full Year)
- Outlook for business environment
- Business strategy
- > Strengthen our organization

### > Overview of 2<sup>nd</sup> Quarter(Apr.-Sep.) for FY2015



			(100 million yen)
	2Q FY2014 Actual	2Q FY2015 Forecast	2Q FY2015 Actual
Net Sales	1,158	911	868
Operating Income	13 (1.2%)	-14 (-1.5%)	-54 (-6.3%)
Average USD-JPY Exchange Rate	103.61	118.00	121.72

#### **Summary**

- ✓ Sanyo products(LCD TVs, Blu-ray disc and Sounder) was strong.
- ✓ Launched in-house development IJP (Kodak-brand) in North America and Europe.
- ✓ Deteriorated profitability due to the depreciation of Mexican peso.
- ✓ Increased inventories for the 3<sup>rd</sup> quarter due to the change sales terms.

### ➤ Revised financial forecasts for FY2015 (Full year)



			(100 million yen)
	Previous Forecast (May 11,2015)	Revised Forecast (Nov 9,2015)	Previous vs Revised Net Change
Net Sales	2,200	1,879	-321
Operating Income	16 (0.7%)	-60 (-3.2%)	-76 —
Average USD-JPY Exchange Rate	118.00	119.86	

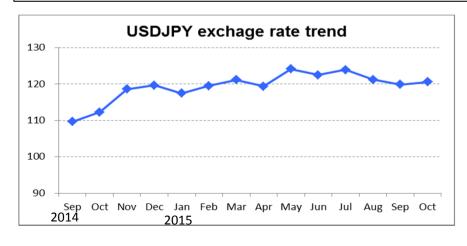
- ✓ As reflecting the financial results of the first half for FY2015, the forecasts for FY2015(Full year ) has been revised downward.
- ✓ The U.S. economy is expected to remain strong, but the demand for LCD TVs is
  estimated to go further downward due to the influence in emerging countries, and
  business situation will be uncertain. We estimated the forecasts for FY2015(Full
  year) conservatively.

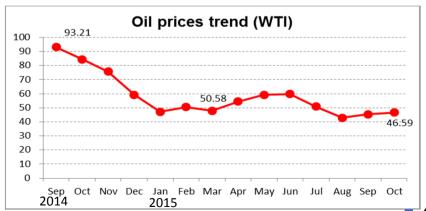
#### Outlook for business environment



#### **Economic Trends**

■U.S.	Economic conditions are expected to continue on an expansionary track until the end of 2016. Competitors will expand their business in North America due to the impact of strong dollar and deterioration of the Chinese economy. The price competition is expected to be intensified.
Europe	Due to the issues of refugees and Volkswagen, in addition to geopolitical risk. There is a possibility about economic depression.
China	The economic expansion was slowing down, and the recovery needs time. During the anniversary of founding, the sales of LCD TVs became one of the worst-ever results.
Japan	The economy is good for second to U.S. The recovery is sluggish due to consumption tax hike and irregular weather. But the pace of improvement is expected to strengthen because of TPP and Tokyo Olympic.



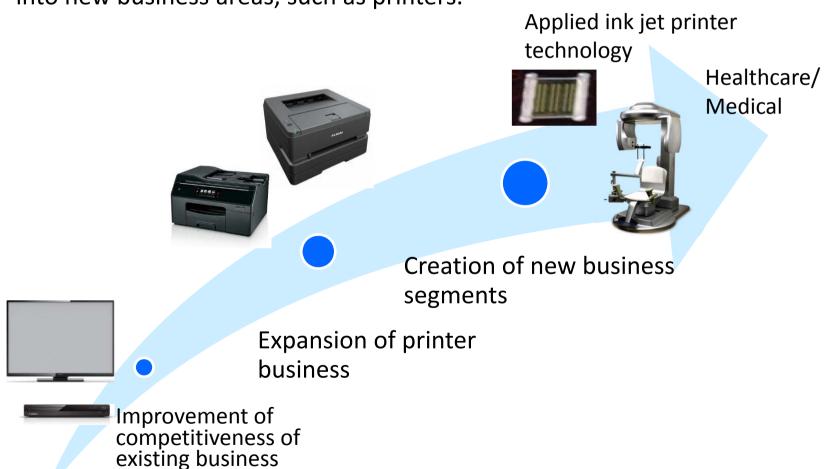


## ➤ Business Strategy — Building our Business Portfolio

segments



While strengthening existing business segments to improve competitiveness and secure sales and income, we will also move into new business areas, such as printers.



## ➤ Launch Printers in-house development









KODAK Ink jet printer

## BLI's summer 2015 pick awards

(Personal printer category)

All-in-one Ink jet printer



#### Launch from November 2015





### Business Strategy – Concentration of Resources



#### **Expand Market**

**New Product** 

Three Pillars of Business Strategy

Strengthen organization

#### **Expand Market**

- ✓ Sales strategies by brand
- ✓ Redevelopment of Latin American and European markets

#### **New Product**

- ✓ 4K and Smart LCD TVs
- ✓ 4K Blu ray-disc player
- ✓ Printer line-up
- ✓ Printer applied technology

#### Strong organization

- ✓ Integration of marketing functions
- ✓ Integration of service management
- ✓ Integration of logistics and warehousing

## Business Strategy — Priority issue



#### Sales Planning

- ➤ Strengthen sales planning ⇒ planning strong products
- Smooth Integration of sales subsidiaries
- > Global expansion in Printers and μFluidics business

#### Cost Competitiv eness

- Reduce costs by efficient design
- Reduce purchasing costs (strategic tie-up with vender)
- Increase productivity by FPS

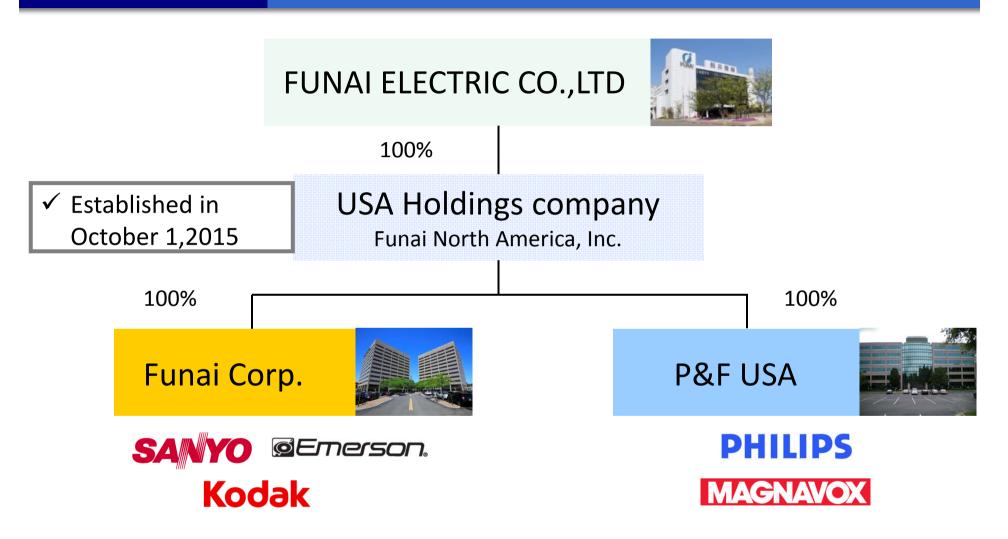
### Good Quality

- Increase design quality and components quality
- Increase production quality
- Reduce returned goods rate

## Supply stronger products

Business Strategy — Establish US holdings company





We aim to improve productivity and reduce costs by integration of logistics, warehouse and after-sales service

### Business Strategy — Brands



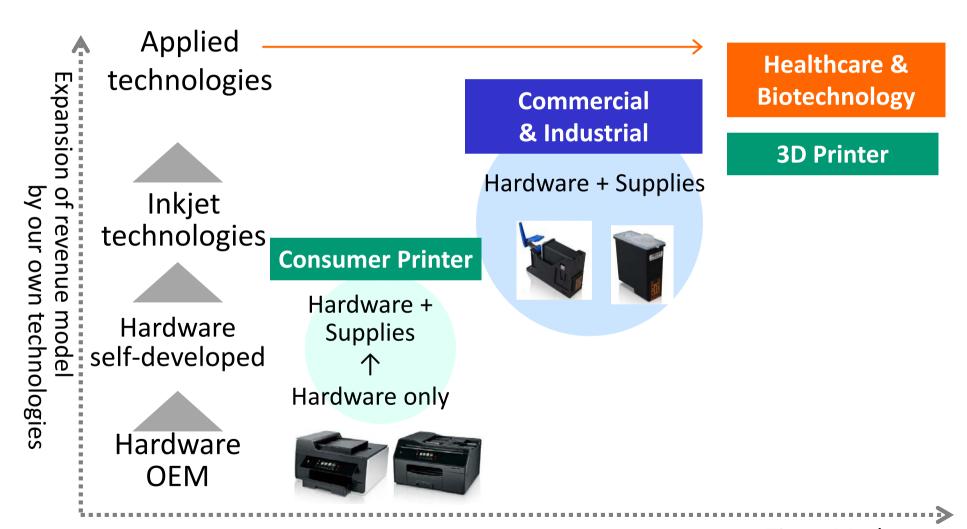


- ✓ Full-scale expansion of SANYO brand
- ✓ Extended contract of PHILIPS / MAGNAVOX brands licenses to 2018

Business strategy — Printer technological development 🌈 FUNAI



Aim to increase revenue in mid-term by inkjet technologies



Business strategy – New products



Take advantage of our strong points

Select the most effective strategy in accordance with synergies with existing business

Launch new products and business



### Applied ink jet printer technology

- $\checkmark$  We plan to apply  $\mu$ Fludics to various fields, for example beauty, chemical and medicine.
- ✓ Joint developments with the global companies are now in progress.

### Healthcare/Medical

- ✓ We have already been successful to develop the photoacoustic imaging technology using LED array light.
- ✓ We start to develop Dental CT diagnostic equipment





## > Strengthen our organization

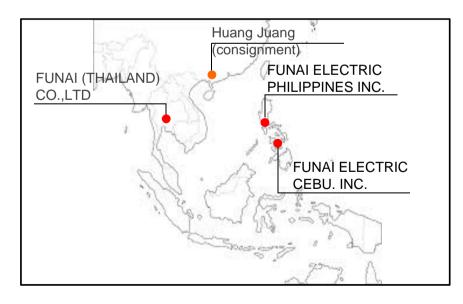


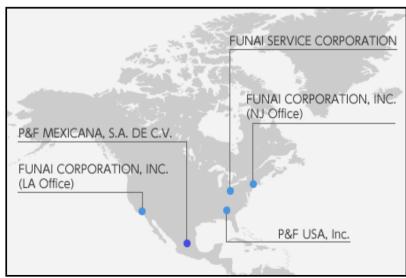
#### **Production sites**

China	Huang Juang (consignment)	TVs • DVDs Printers
Thailand	Pakchong	TVs(main)
Philippines	Cebu	Ink Cartridges
	Luzon	Inkjet Printers

### **USA** marketing/service sites

Funai Corp. P&F USA	NJ/LA Atlanta	Sales	- Integrate
Funai Service Corp.	Ohaio	Service	Strengthen
P&F Mexicana		Sales	Branding





#### Disclaimer



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