

Presentation of Consolidated Operating Results in FY 2009 (Apr.-March) and Future Business Strategy

# May 11, 2010 FUNAI ELECTRIC.,LTD.



## **Future Business Strategy**

- · Management Policy
- Medium-term Target and Measures

FUNAI ELECTRIC.,LTD.

## 1. Management Policy



## FY2010 Projection (Sales/Operation Profit)

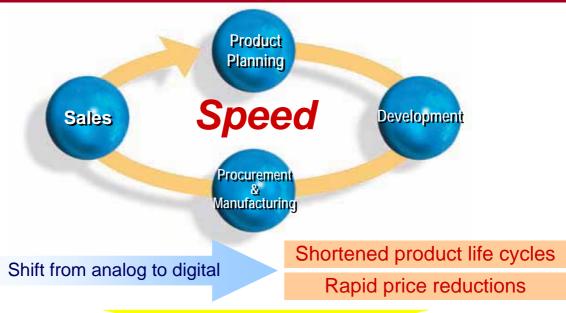
			(100 million yen)
	FY2009 Projection	FY2009 Results	FY2010 Projection
Sales	3,568	<b>→</b> 3,400	3,900
Operating Profit (Margin)	130 (3.6%)	120 (3.5%)	145 (3.7%)
Average USD- JPY Exchange Rate	92.50	92.60	90.00

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## 2. Management Policy



Focus on promotion of viable products bolstered by speedy management



To adjust to market changes

Rapid response is a must

## 3. Medium-term Target and Measures



### Targets for Consolidated Sales and Operating Profit for FY2011

Sales

5,000

Operating Profit

250 (5% margin)

(100 million yen)

### Measures to Achieve the Target

- 1 Fostering of human resources and appointments to responsible positions
- 2 Target for Sales of 10 million units LCD TV units (The minimum requirement for survival)
- **3** Expansion of Blu-ray and related products line-up

Player

Recorder

Home Theater System

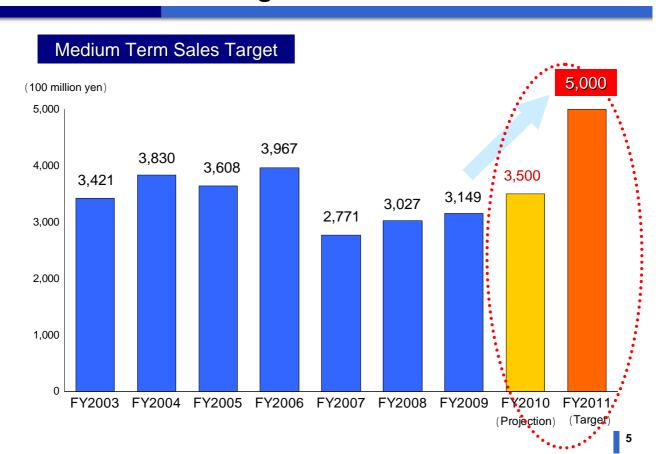
Portable Player

- 4 Enlargement of mechatronics-related business (e.g., printers)
- 5 Entrance into emerging markets (BRICs) and successful cultivation of new clients

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## 4. Medium-term Target and Measures

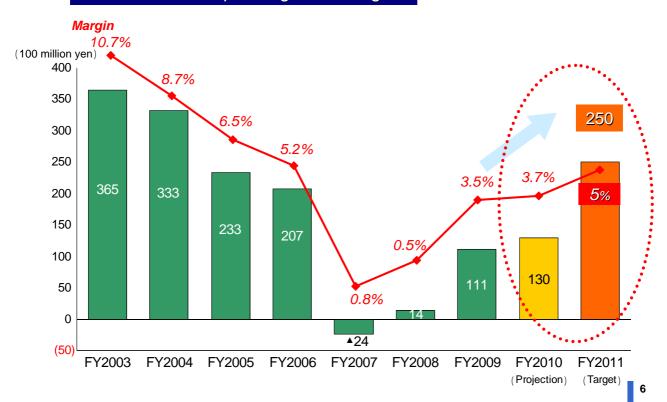




## 5. Medium-term Target and Measures



#### Medium Term Operating Profit Target





## Outline of FY 2009 Operating Results (Consolidated)

- 1. Summary of Operating Results
- 2. Breakdown of Sales by Equipment
- 3. Sales of Audio and Visual Equipment
- 4. Sales of DVD related Equipment
- 5. Sales of Television related Equipment
- 6. Sales of Information Equipment
- 7. Geographic Breakdown of Sale
- 8. Financial Condition
- 9. Changes of Inventories
- 10. Capital Expenditures, Depreciation Expense and R&D Expenditures
- 11. Projection of FY2010 Operating Results

## **Summary of Operating Results**



(100 million yen)

		FY2008 Results	Revision of Forecast (Released in Oct 29))	Forecast Results		Changes From Projection
Ne	t Sales	3,027	3,300	3,149	+122 (+4.0%)	151 ( 4.6%)
Op	perating Income	14	120	111	+97	9
	Margin	(0.5%)	(3.6%)	(3.5%)	+5(1)	+7( 3)
Or	dinary Income	12	114	116	+104	+2
	Margin	(0.4%)	(3.5%)	(3.7%)	13 ( 2)	+ 172( 4)
Ne	t Income after tax	173	87	103	+276	+16
	Margin	( 5.7%)	(2.6%)	(3.3%)		-
	Average Exchange Rate (USD/JPY)	100.66	92. <sup>50</sup>	92. <sup>60</sup>		

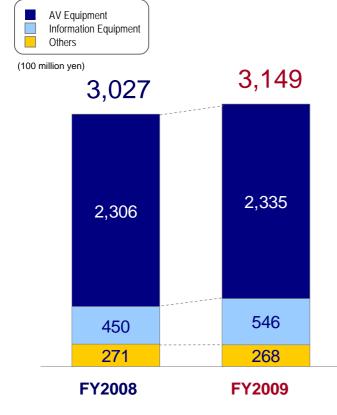
- Forex loss 1
  Extraordinary income +1,
  Extraordinary loss 9, Income taxes 5
- 1) Interest receivables +7, Interest expenses 1 (3) Interest receivables 27, Forex gain +28, Interest expenses +3, Others +3
  - 4) Extraordinary income 4, Extraordinary loss +41, Decrease of income taxes for prior periods +168, Income taxes 33

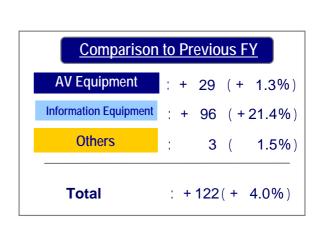
Month End	09/3	09/9	10/3		
Exchange Rate (USD/JPY)	<b>98.</b> <sup>23</sup>	90.21	93. <sup>04</sup>		

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## 2. Breakdown of Sales by Equipment



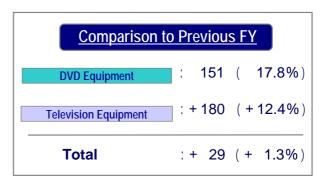




## 3 . Sales of Audio and Visual Equipment



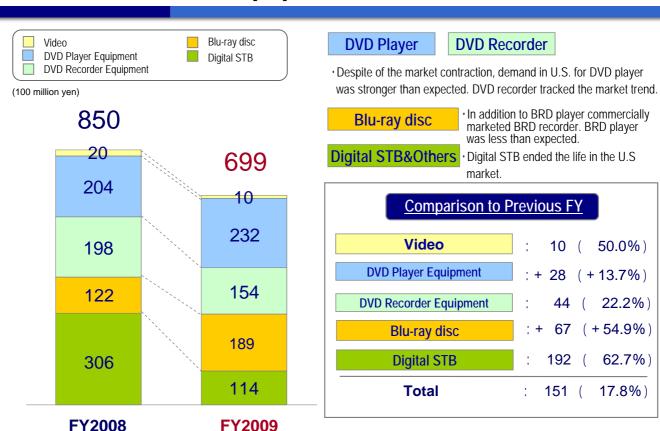




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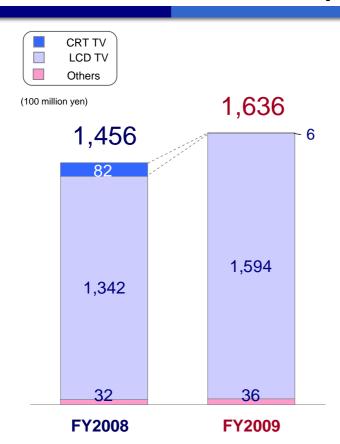
## 4 . Sales of DVD Equipment





## 5 . Sales of Television Equipment



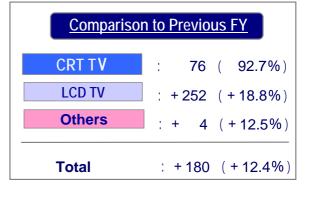


#### **CRT TV**

• The production ended due to the rapid growth and replacement with FPD TV.

#### **LCD TV**

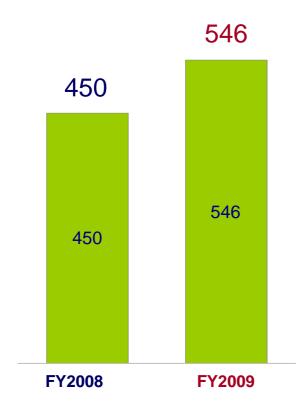
· Expanded centering on the U.S. market.



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## 6. Sales of Information Equipment





#### Information Equipment

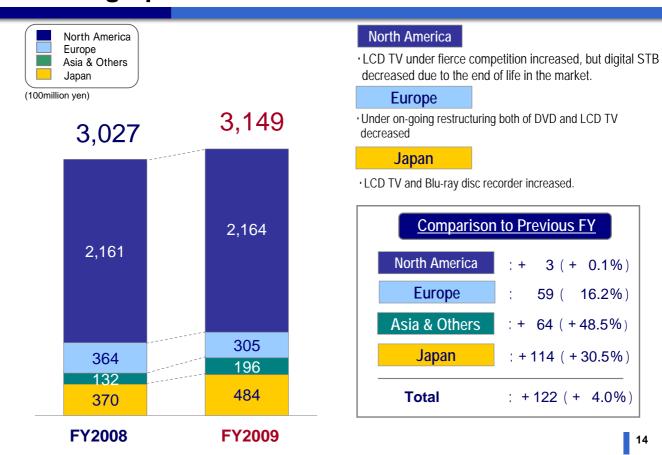
- · Sales of digital still camera were not posted as orders from OEM partners stopped.
- ·Incoming orders of ink-jet printers increased.

#### Comparison to Previous FY

Information Equipment : + 96 (+21.4%)

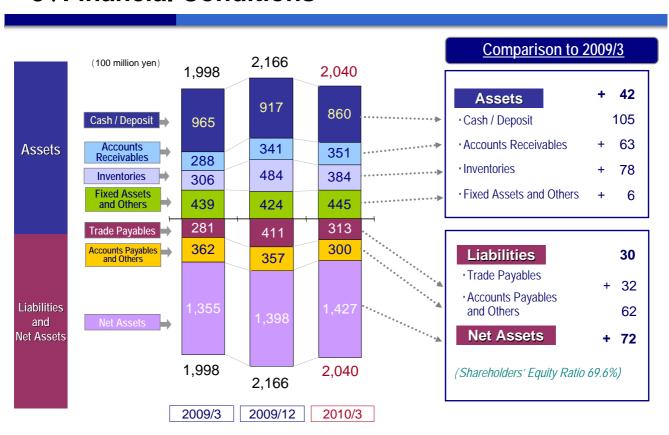
## 7. Geographic Breakdown of Sales





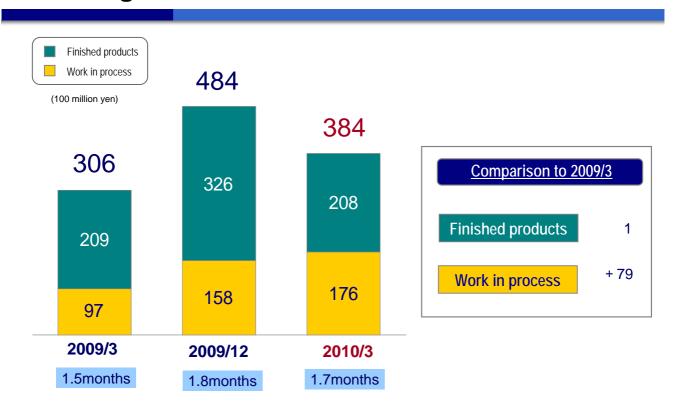
### 8. Financial Conditions





## 9. Changes of Inventories



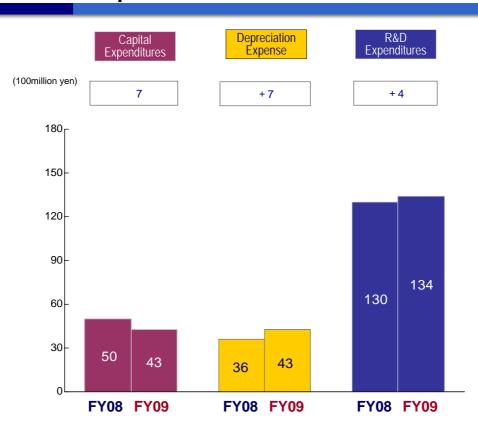


**Inventories Turnover** 

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## 10. Capital Expenditures, Depreciation Expense and R&D Expenditures





## 11. Projection of FY2010 Operating Results



(100 million yen)

		Result of FY 2009			Forec	Changes from Previous		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	Year
Net Sales		1,670	1,479	3,149	1,700	1,800	3,500	+351 (+11.1%)
Operating Income		100	11	111	72	58	130	+19
	Margin	(6.0%)	(0.7%)	(3.5%)	(4.2%)	(3.2%)	(3.7%)	
Ordinar	ry Income	95	21	116	70	59	129	+13
	Margin	(5.7%)	(1.4%)	(3.7%)	(4.1%)	(3.3%)	(3.7%)	
Net Income after tax		73	30	103	56	44	100	3
	Margin	(4.4%)	(2.0%)	(3.3%)	(3.3%)	(2.4%)	(2.9%)	
Average Exchange Rate (USD-JPY)		94. <sup>78</sup>	90.43	<b>92</b> . <sup>60</sup>		90.00		

(Reference)Sales Breakdown by Equipment

(100 million yen)

	Results of FY2009	Forecast of FY2010	Changes
Audio & Visual	2,335	2,565	+ 230
Information	546	618	+ 72
Others	268	317	+ 49
Total	3,149	3,500	+ 351

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## **Supplemental Data**

- Summary of Operating Results (Jan.-Mar.)
  - 1. Summary of Operating Results
  - 2. Breakdown of Sales by Equipment
  - 3. Sales of Audio and Visual Equipment
  - 4. Sales of DVD Equipment
  - 5. Sales of Television Equipment
  - 6. Sales of Information Equipment
  - 7. Geographic Breakdown of Sales

## 1. Summary of Operating Results (Jan.-Mar.) FUNAL



(100 million yen)

		FY 2008	3 4Q	FY 20	009 4Q	Changes from Previous 4Q			
Net Sales		(	627		669	+ <b>42</b> ( + 6.6%)			
Operating Inco	<b>m</b> e		18		3	+15			
Mar	gin	( 3	3.0%)	(	0.6%)		+0(1)	7	( 3)
Ordinary Incor	Ordinary Income		11		3	H	+8		
Mar	gin	( 1	.9%)	(	0.5%)		+ 14( 2)	+ 16	( 4)
Net Income af	Net Income after tax		13		11	H	+24 <b>←</b>		
Mar	gin	( 2	2.1%)		(1.8%)				•
Average Exchange Rate (USD- JPY)		95. <sup>19</sup>	9	90	0. <sup>74</sup>				

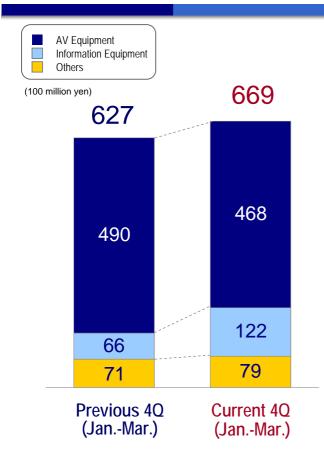
- ( 1) Interest receivables +0. Interest expenses 0; ( 3) Interest receivables 3, Forex gain 6, Interest expenses +1, Others +1
- ( 2) Extraordinary loss 8, Income taxes +22

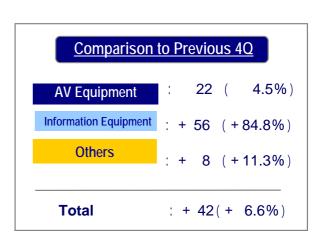
- ( 4) Extraordinary loss 4, Income taxes +20

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## 2. Breakdown of Sales by Equipment

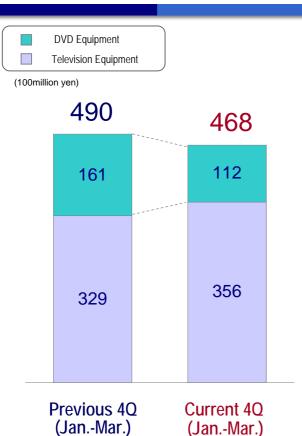


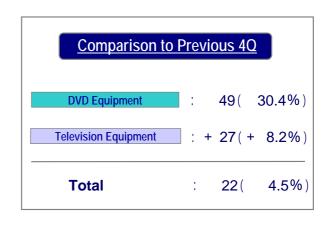




## 3 . Sales of Audio and Visual Equipment



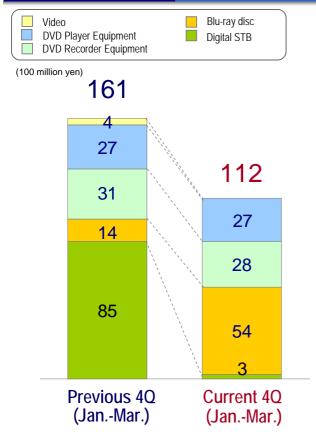


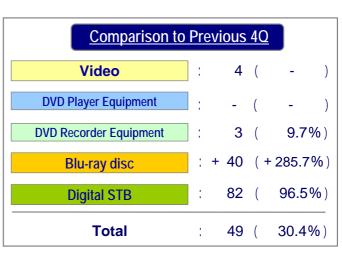


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## 4 . Sales of DVD Equipment

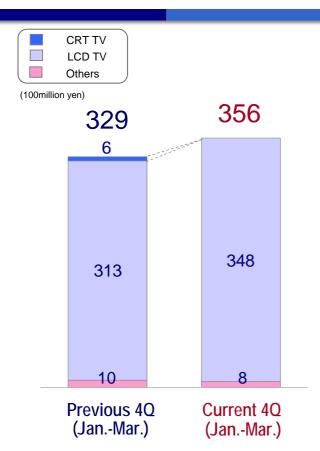


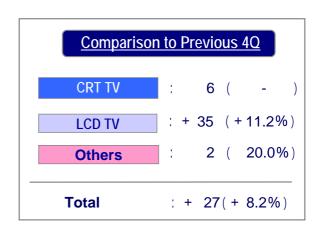




## 5 . Sales of Television Equipment



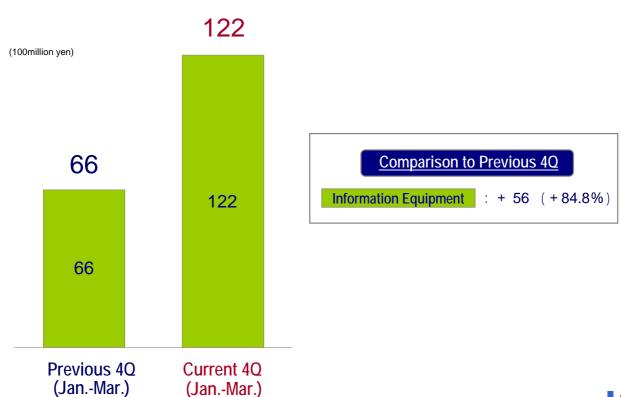




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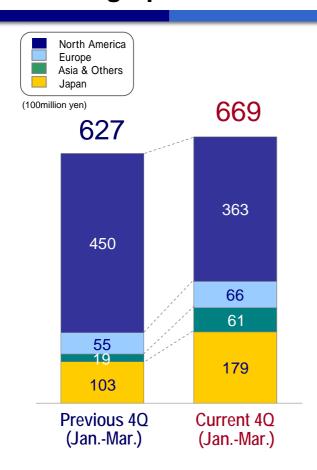
## 6. Sales of Information Equipment

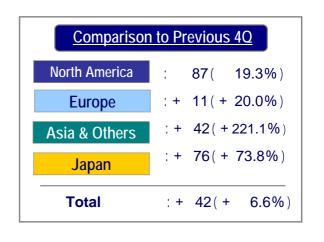




## 7. Geographic Breakdown of Sales







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## **Supplemental Data**

Quarterly Comparison of FY 2008 and FY 2009

- 1. Operating Summary
- 2. Sales Amount by Equipment

## 1 Quarterly Operating Summary of FY 2008, 2009



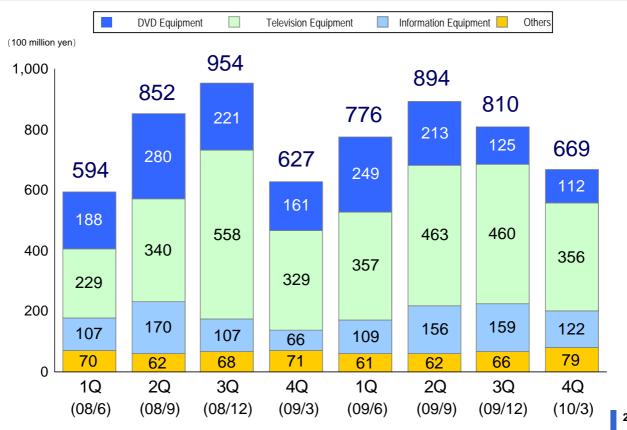
(100million yen)

		FY 2008				FY 2009				
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Net Sales		594	852	954	627	776	894	810	669	
Оре	erating Income	9	33	10	18	37	63	14	3	
	Margin	(1.7%)	(3.9%)	( 1.1%)	( 3.0%)	(4.8%)	(7.1%)	(1.8%)	( 0.6%)	
Ord	inary Income	44	15	35	11	40	55	24	3	
	Margin	(7.5%)	(1.8%)	( 3.8%)	( 1.9%)	(5.3%)	(6.2%)	(3.0%)	( 0.5%)	
Net	Income AfterTax	137	16	39	13	31	41	18	11	
	Margin	( 23.2%)	(2.0%)	( 4.1%)	( 2.1%)	(4.1%)	(4.6%)	(2.3%)	(1.8%)	

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## 2 Quarterly Changes of Sales Amount by Equipment







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